# Common examples on the re-allocation of funds







## Re-allocation within prescribed limits

	Approved Budget (HK\$)	Actual (HK\$)	Variance With Appvd Budget (HK\$)
Income			
- QEF Grant	200,000	200,000	-
- Other Income	-	-	-
Total Income	200,000	200,000	-
Expenditures			
- Equipment	50,000	65,000	15,000
- Service	80,000	50,000	(30,000)
- Work	65,000	65,000	-
- General expenses	5,000	5,000	-
Total Expenditure	200,000	185,000	(15,000)
Excess of Expenditure over Income	-	15,000	15,000

Maximum re-allocation amount of any particular non-salary item (except audit fee) for a project with total grant less than or equal to \$300,000 (Note):

\$50,000

The underspending in Service can be re-allocated to Equipment to cover its overspending entirely as the re-allocation amount is within the prescribed limit of \$50,000.





Note: For a project with total grant between \$300,001 and \$1 million, the re-allocation of any particular non-salary item in the "Budget" (except audit fee) shall not be more than \$100,000. For a project with total grant over \$1 million, the re-allocation of any particular non-salary item in the "Budget" (except audit fee) shall not be more than \$200,000.





## Re-allocation exceeds prescribed limits

	Approved Budget (HK\$)	Actual (HK\$)	Variance With Appvd Budget (HK\$)
Income			
- QEF Grant	200,000	200,000	-
- Other Income (overspending in Equip.)	-	20,000	20,000
Total Income	200,000	220,000	20,000
Expenditures			
- Equipment	50,000	120,000	70,000
- Service	80,000	10,000	(70,000)
- Work	65,000	65,000	-
- General expenses	5,000	5,000	-
Total Expenditure	200,000	200,000	-
Excess of Expenditure over Income	-	20,000	20,000

Maximum re-allocation amount of any particular non-salary item (except audit fee) for a project with total grant less than or equal to \$300,000 (Note):

\$50,000

Without prior written approval, the underspending in Service cannot be re-allocated to Equipment to cover its overspending entirely due to the prescribed limit of \$50,000. The remaining \$20,000 should be borne by the Grantee.

For re-allocations of funds exceeding the prescribed limits, grantees are required to first apply for budget virement and obtain prior approval from the QEF.



**Amount to return to the QEF** 



Note: For a project with total grant between \$300,001 and \$1 million, the re-allocation of any particular non-salary item in the "Budget" (except audit fee) shall not be more than \$100,000. For a project with total grant over \$1 million, the re-allocation of any particular non-salary item in the "Budget" (except audit fee) shall not be more than \$200,000.





## Audit fee exceeds budgeted amount

	Approved Budget (HK\$)	Actual (HK\$)	Variance With Appvd Budget (HK\$)
Income			
- QEF Grant	200,000	200,000	-
- Other Income (excess Audit fee)	-	1,000	1,000
Total Income	200,000	201,000	1,000
Expenditures			
- Equipment	50,000	48,000	(2,000)
- Service	80,000	80,000	-
- Work	65,000	63,500	(1,500)
- General expense - Audit fee	5,000	6,000	1,000
Total Expenditure	200,000	197,500	(2,500)
Excess of Expenditure over Income	-	3,500	3,500

The excess Audit fee cannot be covered by other underspent items through re-allocations and should be borne by the Grantee.



**Amount to return to the QEF** 







## Audit fee less than budgeted amount

	Approved Budget (HK\$)	Actual (HK\$)	Variance With Appvd Budget (HK\$)
Income			
- QEF Grant	200,000	200,000	-
- Other Income (overspending in Service)	-	2,000	2,000
Total Income	200,000	202,000	2,000
Expenditures			
- Equipment	50,000	50,000	-
- Service	80,000	82,000	2,000
- Work	65,000	65,000	-
- General expense - Audit fee	5,000	4,000	(1,000)
Total Expenditure	200,000	201,000	1,000
Excess of Expenditure over Income	-	1,000	1,000

The remaining Audit fee cannot be re-allocated to other items and should be returned to the QEF.



**Amount to return to the QEF** 







## Staff costs re-allocation

All project personnel shall be remunerated on a fixed salary point during the entire project period. Salary increment is not permitted.

In exceptional circumstances such as difficulties in recruitment / replacement of project staff, variation of the approved salary items is allowed on the conditions that:

- 1. the revised Budget on salary does not exceed 20% of the approved Budget on salary;
- 2. the number of staff to be employed for each approved post in support of the project remains unchanged; and
- 3. the variation of salaries (monthly or total) of individual posts does not exceed 20% of the budgeted salary amount.







## Staff costs exceed budgeted amounts

#### **Case 1: Prior written approval not required under exceptional circumstances**

Item	Approved Budget (HK\$)	Actual Cost (HK\$)	Re-allocation Amount (HK\$)
Salary	<ul> <li>10,000 per month</li> <li>5% MPF</li> <li>12 months</li> <li>1 headcount</li> <li>Total = 126,000</li> </ul>	<ul> <li>11,000 per month</li> <li>5% MPF</li> <li>12 months</li> <li>1 headcount</li> <li>Total = 138,600</li> </ul>	+12,600 (+10%)
Non-salary item	50,000	37,400	(12,600)
<b>Total Grant</b>	176,000	176,000	± <b>0</b>

**◯** The actual salary cost was overspent by 10%, not exceeding 20% of the approved Budget







## Staff costs exceed budgeted amounts

## Case 2: Prior written approval <u>not</u> required under exceptional circumstances

Item	Approved Budget (HK\$)	Actual Cost (HK\$)		Re-allocation Amount (HK\$)
Salary (Position A)	<ul> <li>20,000 per month</li> <li>5% MPF</li> <li>12 months</li> <li>1 headcount</li> <li>Total = 252,000</li> </ul>	<ul> <li>23,000 per month</li> <li>5% MPF</li> <li>12 months</li> <li>1 headcount</li> <li>Total = 289,800</li> </ul>		+37,800 (+15%)
Salary (Position B)	<ul> <li>16,000 per month</li> <li>5% MPF</li> <li>12 months</li> <li>2 headcounts</li> <li>Total = 403,200</li> </ul>	Staff 1 - 16,000 per month - 5% MPF - 12 months  Total = 390,600	Staff 2 - 15,000 per month - 5% MPF - 12 months	-12,600 (-3%)
Total salary	655,200	680,400		+25,200 (+4%)
Non-salary item	50,000	24,800		(25,200)
Total Grant	705,200	705,200		± <b>0</b>



- **⊘** Position A's salary was overspent by 15%, not exceeding 20% of his budgeted salary amount
- **⊗** The number of staff employed remained unchanged
- **⊘** The total salary was overspent by 4%, not exceeding 20% of the approved Budget



# Staff costs exceed budgeted amounts

#### **Case 3: Prior written approval <u>required</u> even under exceptional circumstances**

Item	Approved Budget (HK\$)	Actual Cost (HK\$)	Re-allocation Amount (HK\$)
Salary (Position A)	<ul> <li>12,000 per month</li> <li>5% MPF</li> <li>12 months</li> <li>1 headcount</li> <li>Total = 151,200</li> </ul>	<ul> <li>18,000 per month</li> <li>5% MPF</li> <li>12 months</li> <li>1 headcount</li> <li>Total = 226,800</li> </ul>	+75,600 (+50%)
Salary (Position B)	<ul> <li>- 11,000 per month</li> <li>- 5% MPF</li> <li>- 12 months</li> <li>- 3 headcounts</li> <li>Total = 415,800</li> </ul>	<ul> <li>9,500 per month</li> <li>5% MPF</li> <li>12 months</li> <li>4 headcounts</li> <li>Total = 478,800</li> </ul>	+63,000 (+15%)
Total salary	567,000	705,600	+138,600 (+24%)
Non-salary item	233,000	94,400	(138,600)
<b>Total Grant</b>	800,000	800,000	± 0

- Position A's salary was overspent by 50%, exceeding 20% of his budgeted salary amount
- Although the overspending in Position B's salary did not exceed 20% of his budgeted salary amount, its headcount has exceeded the budgeted headcount
- X The total salary was overspent by 24%, exceeding 20% of the approved Budget







## Staff costs less than budgeted amount

	Approved Budget (HK\$)	Actual (HK\$)	Variance With Appvd Budget (HK\$)
Income			
- QEF Grant	200,000	200,000	-
- Other Income (overspent expenditures)	-	7,000	7,000
Total Income	200,000	207,000	7,000
Expenditures			
- Salary – basic salary	100,000	85,000	(15,000)
- Salary – MPF	5,000	4,250	(750)
- Equipment	65,000	70,000	5,000
- General expenses	30,000	32,000	2,000
Total Expenditure	200,000	191,250	(8,750)
Excess of Expenditure over Income	-	15,750	15,750

Without prior written approval, the underspent salary items cannot be re-allocated to other items and should be returned to the QEF.

For re-allocations of funds from salary items, grantees are required to first apply for budget virement and obtain prior approval from the QEF.



**Amount to return to the QEF** 

